Company Registration	Number:	07363875	(England	& Wales)
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CROSSHALL JUNIOR SCHOOL LIMITED

(A company limited by guarantee)

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

CONTENTS

	Page
Reference and administrative details	1 - 2
Trustees' report	3 - 11
Governance statement	12 - 15
Statement on regularity, propriety and compliance	16
Statement of Trustees' responsibilities	17
Independent auditors' report on the financial statements	18 - 20
Independent reporting accountant's report on regularity	21 - 22
Statement of financial activities incorporating income and expenditure account	23 - 24
Balance sheet	25 - 26
Statement of cash flows	27
Notes to the financial statements	28 - 52

REFERENCE AND ADMINISTRATIVE DETAILS

Members

- N Abell
- A Eardley
- D Milne
- R Palmer
- K Prentice

Trustees

- N Abell, Chair of Trustees
- A Eardley
- S Collins (appointed 3 February 2020)
- C Dorey
- P Fox
- C Harty (resigned 3 February 2020)
- H Leher
- P Maskell
- C Meeks
- D Milne
- K Prentice (resigned 13 July 2020)
- V Puri
- W Weedon

Company registered number

07363875

Company name

Crosshall Junior School Academy Trust

Principal and registered office

C/O Landau Baker Limited, Mountcliff House, Brent Street, London, NW4 2DR

Company secretary

Landau Baker Ltd

Chief executive officer

Anne Eardley

Senior management team

A Eardley, Head Teacher

D Ainscow, Assistant Headteacher

L Murphy, Assistant Headteacher

REFERENCE AND ADMINISTRATIVE DETAILS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Independent auditors

Landau Baker Limited, Mountcliff House, 154 Brent Street, London, NW4 2DR

Bankers

Lloyds TSB Plc, PO Box 1000, BX1 1LT

Solicitors

Park Woodfine Heald Mellows LLP, 1 Lurke Street, Bedford, MK40 3TN

Finance Office

Karen Gould, Finance Administrator

Internal Auditor

Landau Baker Limited

Clerk to Governors

Debbie Godfrey, Virginia Musgrave

TRUSTEES' REPORT FOR THE YEAR ENDED 31 AUGUST 2020

The trustees present their annual report together with the financial statements and auditor's report of the charitable company for the period 1st September 2019 to 31 August 2020. The annual report serves the purposes of both a trustees' report, and a directors' report under company law.

The trust operates an academy for pupils aged 7 to 11 serving a catchment area in Eaton Ford, St Neots.

It has a pupil capacity of 480 and had a roll of 460 in the school census on 9th January 2020.

Structure, governance and management

a. Constitution

The Academy Trust is a company limited by guarantee and an exempt charity. The charitable company's memorandum and articles of association are the primary governing documents of the Academy Trust. The trustees of Crosshall Junior School Academy Trust Limited are also the directors of the charitable company for the purposes of company law. The charitable company is known as Crosshall Junior School Academy.

Details of the trustees who served during the , and to the date these accounts are approved are included in the Reference and administrative details on page 1.

b. Members' liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

c. Trustees' indemnities

Subject to the provisions of the Companies Act, every governor or other officer of the Academy shall be indemnified out of the assets of the Academy against any liability incurred by them in that capacity in defending any proceedings, whether civil or criminal, in which judgment is given in favour or in which they are acquitted or in connection with any application in which relief is granted to them by the court from liability for negligence, default, breach of duty or breach of trust in relation to the affairs of the academy.

d. Method of recruitment and appointment or election of Trustees

The management of the Academy is the responsibility of the Governors who are elected and co-opted under the terms of the Articles of Association and funding agreement as follows:

- The Head Teacher
- o Up to 15 appointed trustees (including no more than 3 staff trustees)
- o At least 2 parent trustees (to be elected)
- One LA trustee if required
- o Up to 3 co-opted trustees
- o Any governors appointed by the Secretary of State for Education

The term of office for any Governor is 4 years. The Head Teacher's term of office runs parallel with her term of appointment. Subject to remaining eligible to be a particular type of governor, any Governor may be reappointed or re-elected.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Structure, governance and management (continued)

e. Policies adopted for the induction and training of Trustees

The training and induction provided for new governors will depend on their individual experience and expertise. Where necessary an induction will provide training on charity and educational, legal and financial matters. All new governors are given a tour of the academy and the chance to meet with staff and students. All governors are provided with copies of policies, procedures, minutes, budgets, plans and other documents that they will need to understand their role as trustees and directors of the academy.

f. Organisational structure

The Academy has established a management structure to enable its efficient running. The structure consists of two levels: the governors and the executive who are the senior leadership team.

The governing body has considered its role thoughtfully and decided that the role of the governors is to approve the strategic direction and objectives of the academy and monitor its progress towards these objectives.

The governing body has approved a scheme of delegation which sets out a statement on the system of internal control, responsibilities, standing orders, a scheme of delegation and terms of reference. The Head Teacher is directly responsible for the day to day running of the academy and is assisted by a senior leadership team.

Governors are responsible for setting general policy, adopting an annual plan and budget, monitoring the academy by use of budgets and making major decisions about the direction of the Academy, including capital expenditure and senior staff appointments.

The Head Teacher assumes the Accounting Officer role.

g. Arrangements for setting pay and remuneration of key management personnel

The Academy pay policy sets out the pay arrangements for all staff and the salaries committee, made up of three Governors, make the final decision on the staffing structure for the Academy.

Objectives and activities

a. Objects and aims

The principal object and activity of the Academy is the operation of Crosshall Junior School Academy to provide a broad and balanced education for pupils of all abilities in the St Neots area. The Governors have referred to the guidance issued by the Charity Commission in respect of public benefit when reviewing the aims and objectives of the Academy.

In accordance with the articles of association, the academy has adopted a "Scheme of Government" approved by the Secretary of State for Education.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Objectives and activities (continued)

b. Objectives, strategies and activities

The Academy has undertaken self-evaluation activities to correctly identify objectives for the next year. These objectives are to:

develop more effective relationships between all stakeholders to positively impact on the ethos of the academy and behaviour of pupils within the Academy;

develop its approach to creativity and engagement so that this positively impacts on the quality of 0

and learning in the school; strengthen its accountability structure through a review of the effectiveness of leadership and management;

achieve consistently high standards of teaching and learning; 0

provide local leadership capacity and support; 0

develop cost effective curriculum design and collaboration which optimises opportunities for pupils and 0 students and provides added value progress for them;

achieve best value in service delivery especially where partnership working can add value; 0

The Academy's main strategy is encompassed in the Academy's Aims, which are to develop students who are:

active citizens;

0

- prepared for their future; 0
- happy, healthy and safe; 0
- caring individuals; 0
- responsible learners.

The Academy's vision is to build an ethos of:

every child is capable of extraordinary achievement;

any child to realise their inner potential they need an environment and adult role models that support their 0 love and enjoyment of learning;

every child has an absolute right to an equal opportunity to flourish in the academy, 0

- our pupils will develop the skills, knowledge and attitudes to realise their own dreams through a positive contribution to their community and wider society;
- self-realisation and positive contribution stem from a confidence and strength in one's own identity that 0 allows us to embrace and respect the identity of other individuals and groups in our community and wider

the long-term well-being of our pupils is dependent on a sustainable economy, society and environment. 0 We need to teach our children to be able to contribute to achieving that sustainability as adults;

- it is the responsibility of all of the adult staff in Crosshall Junior School Academy to remove the barriers to each individual child's development and create the conditions in which they are able to love and enjoy learning:
- it is the responsibility of Crosshall Junior School Academy to reach out and raise and support the aspiration of their community to believe in their children's potential.

The main activities for achieving objectives the Academy will undertake will be:

developing a new teaching and learning policy and implementing this effectively;

reviewing and developing its curriculum provision to enhance creativity and engagement; 0

strengthening accountability by developing new policies and procedures and implementation of a self-e 0 valuation framework.

* Active Citizens

- Participate in a range of community activities
- Have opportunities for leadership in all Key Stages of their time at the school 0
- Create cultural social and economic links with the local and wider communities 0

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Objectives and activities (continued)

- Understand the importance of and contribute to student voice activities 0
- Demonstrate local, national and global social awareness 0
- Demonstrate environmental awareness in school and wider communities
- Understand democracy and the importance of voting 0
- Understand that in any society there are limits to individual freedom for the wellbeing of the society as a 0 whole

* Prepared for their Future

- Develop the ability to adapt to change
- Develop a broad range of transferable skills 0
- Develop a broad knowledge of the world of work 0
- Have real experience of the next Key Stage before making their choices of subjects to study 0
- Develop life skills and academic and personal independence 0
- Understand the economic realities of their and others lives

* Happy, Healthy and Safe

- Understand the importance of healthy eating for physical and mental wellbeing
- Understanding the importance of exercise for physical and mental wellbeing 0
- Act on awareness of healthy lifestyle choices 0
- Take advantage of and enjoy a range of extra-curricular activities 0
- Develop a knowledge of health issues, including sexual, mental and drug related, to enable informed 0 decisions and choices
- Safely enjoy new technologies, experiences and environments 0

* Caring Individuals

- Respect everyone and welcome differences
- Be aware of the consequences of our actions, however small, for ourselves and others 0
- Provide social and academic support for all members of our community 0
- Learn to be good listeners and communicators 0
- Respect other's opinions and beliefs 0
- Respect oneself 0

* Responsible Learners

- Recognise that making mistakes is a key part of successful learning and develop perseverance 0
- Enjoy and cultivate a positive approach and accept responsibility for their learning 0
- Be able to and enjoy applying knowledge & understanding to a wide range of situations 0
- Work successfully in teams and as individuals 0
- Supported to take responsibility to achieve beyond their potential 0
- Reflect on both achievements and setbacks and learn from their experiences 0
- Think and learn creatively

The Academy's Aims are reviewed annually.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Objectives and activities (continued)

c. Public benefit

In setting the objectives, the governors have given careful consideration to the Charity Commission's general guidance on public benefit and in particular to its supplementary public benefit guidance on advancing education.

As an academy we make the best use of our skills, expertise and experience with regards to the community. Some examples of this are:

- Raising money for local, national and international charities.
- o Providing community events, such as the Summer Fayre.
- o Sports Leader programmes that provide sporting activities to local primary schools.
- o Training new teachers (ITT)
- o Representatives on committees of local bodies (St Neots Forum, St Neots Cluster)
- o Leading bodies that support the LA work (Cambridgeshire and Peterborough Junior Schools Network)
- Hosting Rotary, local schools and LA events

Strategic report

Achievements and performance

a. Key performance indicators

Crosshall Junior School Academy opened as a converter academy in October 2010.

There were no KS2 test at the end of the academic year 2019 - 20.

School Absence D	ata		
	1	2019/20	
Authorised		1.38%	
Unauthorised		0.36%	
Total		1.74%	

b. Going concern

After making appropriate enquiries, the board of trustees has a reasonable expectation that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Strategic report (continued)

a. Financial review

During the period, ESFA/LA grants received totaled to £1,872,697 (2019: £1,812,460). Other income included within restricted funds totaled to £Nil (2019: £Nil). Restricted fund expenditure totaled to £2,250,613 (2019: £2,193,272).

The main source of unrestricted income is donations, totaling to £4,156. Fundraising activities during the period included catering, trip and lettings income

Most of the Academy's income is obtained from the Education and Skills Funding Agency (ESFA) in the form of recurrent grants, the use of which is restricted to particular purposes. The grants received from the ESFA during the 8 month period ended 31 August 2020 and the associated expenditure are shown as restricted funds in the Statement of financial activities.

The Academy also received grants for fixed assets from the ESFA. In accordance with the Charities Statement of Recommended Practice, "Accounting for Reporting by Charities" (SORP 2015), such grants are shown in the Statement of financial activities as restricted income in the fixed asset fund. The restricted fixed asset fund balance is reduced by annual depreciation charges over the expected useful life of the assets concerned.

Under the Charities SORP, it is necessary to charge projected deficits on the Local Government Pension Scheme, which is provided to support staff, to a restricted fund. This results in reducing reserves shown in the total funds of the academy. It should be noted that this does not present the academy with any current liquidity problem. The employer contributions are currently being assessed and it is expected that they will increase to bring a further reduction in this pension deficit in future, although this may not be achieved until stock market investment values start to recover.

Overall, the Academy has a healthy balance sheet and cash flow and will be using the reserves to maintain the current assets and also to invest back into the school in the form of additional resources and facilities both in the long term and short term in conjunction with the school development plan and school aims.

The Governors through the Finance, Resources and Personnel Committee and Head Teacher receive financial progress reports throughout the year and compare against budgets submitted to the Education and Skills Funding Agency. The Finance Committee also review longer term financial models (up to 5 years) to plan and organise resources most effectively to fulfil the aims of the Academy.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

b. Reserves policy

The definition of reserves in the SORP is 'that part of a charity's income funds that is freely available for its general purposes'. This definition of reserves therefore normally excludes:

- permanent endowment funds
- expendable endowment funds
- restricted income funds 0

any part of unrestricted funds not readily available for spending, specifically income funds which could only be realised by disposing of fixed assets held for charitable use

'Reserves' are therefore the resources the Academy has or can make available to spend for any or all of the Academy's purposes once it has met its commitments and covered its other planned expenditure. More specifically 'reserves' are income which becomes available to the Academy and is to be spent at the trustees' discretion in furtherance of any of the Academy's objects (sometimes referred to as 'general purpose' income) but which is not yet spent, committed or designated (ie is 'free').

The level of reserves held takes into account the nature of income and expenditure streams, the need to match them with commitments, including future capital projects, and the nature of reserves. The governors will keep this level of reserves under review at each Finance, Resources and Personnel meeting and aim to build and maintain the reserves level by entering into cost effective agreements as noted in Objectives and Activities above, whilst in keeping with the principal object of the Academy.

Total reserves at the end of the period amounted to £4,708,296. This balance includes unrestricted funds (free reserves) of £96,501, which is considered appropriate for the Academy Trust, and restricted funds of £48,328, which includes restricted fixed asset funds of £5,570,467 and a pension deficit of £1,007,000.

The amount of designations made in relation to the unrestricted reserves totals to £nil.

Restricted funds have been designated by the Governing Body as follows:

- £40,000 the refurbishment
- £20,000 the purchase of IT hardware such as server and whiteboards (due to be acquired in Summer 2021)
- £20,000 the development of the outdoor space (due autumn 2020) 0
- £10,000 the creation of additional learning spaces (due spring 2021) 0
- £50,000 protection against lower future funding forecast

Users should also note that a surplus or deficit position of the pension scheme would generally result in a cash flow effect for the Academy Trust in the form of an increase or decrease in employers' pension contributions over a period of years. The Academy Trust thus takes this fact into account when reviewing current business plans and budgets, ascertaining how the pension costs might affect budgets in the future. On the basis that increased pension contributions should generally be met from the Academy Trust's budgeted annual income, whilst the deficit might not be eliminated, there should be no actual cash flow deficit on the fund or direct impact on the unrestricted reserves of the Academy Trust due to the recognition of the deficit.

c. Investment policy

It should be noted that the Academy has substantial power with regards to investments due to cash balances held. Investment policies are determined by the Governing Body. This ensures the level of funds the Academy holds can cover any immediate expenditure, without exposing the Academy to additional risk. Should any potential investment opportunity arise this would be escalated to the Board for consideration. The most typical investments that are held by academies are the Special Interest Deposit accounts which are immediately available to draw against. At 31 August 2020, no investments were held.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

d. Principal risks and uncertainties

The Companies Act 2006 s417(3b) requires disclosure of the principal risks and uncertainties facing a company. The Academy is exposed to a number of financial risks including credit, cash flow and liquidity risks. Given the Academy's exposure to financial instruments being limited, the exposure principally relates to bank balances, cash and trade creditors, with limited trade (and other) debtors. The academy's system of internal controls ensures risk is minimal in these areas.

A risk register has been established and is updated regularly. Where appropriate, systems or procedures have been established to mitigate the risks the Academy faces. Internal control risks are minimised by the implementation of procedures for authorisation of all transactions and projects.

The Governors have assessed the major risks to which the Academy is exposed, in particular those relating to the specific teaching, provision of facilities and other operational areas of the Academy, and its finances. The governors have implemented a number of systems to assess risks that the school faces, especially in the operational areas (e.g. in relation to teaching, health and safety, bullying and school trips) and in relation to the control of finance. They have introduced systems, including operational procedures (e.g. vetting of new staff and visitors, supervision of school grounds) and internal financial controls (see below) in order to minimise risk. Where significant financial risk still remains they have ensured they have adequate insurance cover.

The Academy has an effective system of internal financial controls and this is explained in more detail in the Governance Statement.

It should also be noted that procedures are in place to ensure compliance with the health and safety regulations, pertaining to both staff and pupils.

Please refer to the Reserves Policy above for a description of the defined benefit pension scheme, in which there was a deficit at 31 August 2020. Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

Fundraising

The academy does not engage in any specific fundraising activities. All fundraising is carried out by the PTA.

Plans for future periods

Crosshall Junior School has an ongoing programme of repairs and maintenance and a prioritised improvement plan, for which we will be applying for capital grants from the Department of Education, ESFA and CIF. Over the coming year priority will be given to issues regarding safeguarding, as recommended in the latest Site Conditions Survey prepared by external advisors in conjunction with school staff.

Funds held as custodian on behalf of others

The Academy Trust and its trustees did not act as custodian trustee during the current or previous period.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Disclosure of information to auditors

Insofar as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware, and
- that Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

The Trustees' report, incorporating a strategic report, was approved by order of the board of Trustees, as the company directors, on 15 December 2020 and signed on its behalf by:

15/12/20

N Abell

(Chair of Trustees)

GOVERNANCE STATEMENT

Scope of responsibility

As trustees we acknowledge we have overall responsibility for ensuring that Crosshall Junior School Academy Trust has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

As trustees, we have reviewed and taken account of the guidance in DfE's Governance Handbook and competency framework for governance.

The board of trustees has delegated the day-to-day responsibility to the head teacher, as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Crosshall Junior School Academy Trust and the Secretary of State for Education. They are also responsible for reporting to the board of trustees any material weaknesses or breakdowns in internal control.

GOVERNANCE STATEMENT (CONTINUED)

Governance

The information on governance included here supplements that described in the Trustees' report and in the Statement of Trustees' responsibilities. The board of Trustees has formally met 7 times during the 12 months period.

Attendance during the year at meetings of the board of Trustees was as follows:

Trustee	Meetings attended	Out of a possible
Trustee N Abell, Chair of Trustees A Eardley S Collins C Dorey P Fox C Harty H Leher P Maskell C Meeks D Milne	Meetings attended 6 7 3 7 6 0 7 7 6	7 7 5 7 2 7 7 7
K Prentice V Puri W Weedon	5 6 7	7 7 7

Trustees typically also serve on a number of other sub committees, as set out on the school website.

The impact of each Governing Body Committee is reviewed and monitored through the Headline Document that each committee reviews and produces on a termly basis.

The Finance, Resources and Personnel Committee is a sub-committee of the main board of trustees. Its purpose is to make sure that the Academy is following the ESFA's financial regulations.

The audit committee is also part the Finance, Resources and Personnel Committee. Its purpose is to:

- o monitor the integrity of the financial statements;
- o review internal financial controls and review the Academy's internal control and risk management systems;
- o make recommendations to the Governing Body in relation to the appointment, re-appointment and removal of the external auditor and approve the remuneration and terms of engagement of the auditor; and
- o review the auditor's independence and objectivity.

No significant issues to note were dealt with during the period

Attendance during the year at meetings was as follows:

	5	
N Abell (Chair) 5 A Eardley (Head) 5 P Fox 1 K Prentice (resigned 13/07/2020) 2 V Puri 5 W Weedon 3 S Collins (appointed 03/02/2020) 3	5 4 5 5 3	

GOVERNANCE STATEMENT (CONTINUED)

Review of value for money

As accounting officer, the Head Teacher has responsibility for ensuring that the academy trust delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The accounting officer considers how the trust's use of its resources has provided good value for money during each academic year, and reports to the board of trustees where value for money can be improved, including the use of benchmarking data where available. The accounting officer for the academy trust has delivered improved value for money during the year by:

- reducing staffing costs by decreasing both teaching assistant and teacher numbers;
- o increasing the use of temporary contracts;
- o reviewing subscriptions and resources to reduce expenditure;
- o partnering other schools and organisations to deliver cost-effective CPD

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can, therefore, only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of academy trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Crosshall Junior School Academy Trust for the period 1st September 2019 to 31 August 2020 and up to the date of approval of the annual report and financial statements.

Capacity to handle risk

The board of trustees has reviewed the key risks to which the academy trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of trustees is of the view that there is a formal on-going process for identifying, evaluating and managing the academy trust's significant risks that has been in place for the period 1st September 2019 to 31 August 2020 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the board of trustees.

The risk and control framework

The academy trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular it includes

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports
 which are reviewed and agreed by the board of trustees;
- regular reviews by the finance and general purposes committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines;
- delegation of authority and segregation of duties; and
- identification and management of risks.

The Board of Trustees has decided to employ Academy Audit as internal auditor, for the period commencing 1 September 2020. For the previous accounting period ended 31 August 2020, the external auditors, Landau

GOVERNANCE STATEMENT (CONTINUED)

The risk and control framework (continued)

Baker Limited, fulfilled the role of internal auditors.

The internal auditor's role includes giving advice on financial matters and performing a range of checks on the academy trust's financial systems. In particular the checks carried out in the current period included:

- testing of payroll systems
- testing of purchase systems
- testing of control account/ bank reconciliations
- testing of any other sections

On a quarterly basis, the internal auditor reports to the Board of Trustees through the Finance, Resources and Personnel Committee committee on the operation of the systems of control and on the discharge of the Trustees' financial responsibilities.

The Board can confirm that the internal auditor has delivered their schedule of work as planned, provided details of any material control issues arising as a result of the their work. During the current and previous period, there were no material control issues noted and thus no remedial action was required to be taken.

Review of effectiveness

As Accounting Officer, the Head Teacher has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the internal auditor;
- the work of the external auditors;
- the financial management and governance self-assessment process;

Ill 15/12/20

the work of the executive managers within the academy who have responsibility for the development and maintenance of the internal control framework.

The accounting officer has been advised of the implications of the result of their review of the system of internal control by the Finance, Resources and Personnel Committee committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the members of the Board of Trustees on 15 December 2020 and signed on their behalf by:

N Abell Chair of Trustees A Eardley Accounting Officer

Cardley

STATEMENT ON REGULARITY, PROPRIETY AND COMPLIANCE

As accounting officer of Crosshall Junior School Academy Trust I have considered my responsibility to notify the academy trust board of trustees and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with ESFA terms and conditions of funding, under the funding agreement in place between the academy trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2019.

I confirm that I and the academy trust board of trustees are able to identify any material irregular or improper use of funds by the academy trust, or material non-compliance with the terms and conditions of funding under the academy trust's funding agreement and the Academies Financial Handbook 2019.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of trustees and ESFA.

A Eardley

Accounting Officer

Date: 15 December 2020

A Early

STATEMENT OF TRUSTEES' RESPONSIBILITIES FOR THE YEAR ENDED 31 AUGUST 2020

The trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with the Academies Accounts Direction published by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial. Under company law, the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

select suitable accounting policies and then apply them consistently;

 observe the methods and principles of the Charities SORP 2019 and the Academies Accounts Direction 2019 to 2020;

make judgments and accounting estimates that are reasonable and prudent;

 state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;

 prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from ESFA/DfE have been applied for the purposes intended.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Trustees on 15 December 2020 and signed on its behalf by:

M 15/12/20,

N Abell Chair of Trustees

INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF CROSSHALL JUNIOR SCHOOL LIMITED

Opinion

We have audited the financial statements of Crosshall Junior School Limited (the 'academy') for the year ended 31 August 2020 which comprise the Statement of financial activities, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', the Charities SORP 2019 and the Academies Accounts Direction 2019 to 2020 issued by the Education and Skills Funding Agency.

In our opinion the financial statements:

- give a true and fair view of the state of the academy's affairs as at 31 August 2020 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities SORP 2019 and the Academies Accounts Direction 2019 to 2020 issued by the Education and Skills Funding Agency.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the academy in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the academy's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF CROSSHALL JUNIOR SCHOOL LIMITED (CONTINUED)

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Annual report, other than the financial statements and our Auditors' report thereon. Other information includes the Reference and administrative details, the Trustees' report including the Strategic report, and the Governance statement. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report including the Strategic report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' report and the Strategic report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the academy and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report including the Strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF CROSSHALL JUNIOR SCHOOL LIMITED (CONTINUED)

Responsibilities of trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the academy for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the academy's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the academy or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

Use of our report

This report is made solely to the academy's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the academy's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the academy and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

Michael Durst (Senior statutory auditor)

Whok for Landon Baker Limited

for and on behalf of Landau Baker Limited Chartered Accountants Statutory Auditor Mountcliff House

154 Brent Street London NW4 2DR

15 December 2020

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO CROSSHALL JUNIOR SCHOOL LIMITED AND THE EDUCATION AND SKILLS FUNDING AGENCY

In accordance with the terms of our engagement letter dated 31 October 2011 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2019 to 2020, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Crosshall Junior School Limited during the year 1 September 2019 to 31 August 2020 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Crosshall Junior School Limited and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to Crosshall Junior School Limited and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Crosshall Junior School Limited and ESFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of Crosshall Junior School Limited's accounting officer and the reporting accountant

The accounting officer is responsible, under the requirements of Crosshall Junior School Limited's funding agreement with the Secretary of State for Education dated 7 September 2010 and the Academies Financial Handbook, extant from 1 September 2019, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2019 to 2020. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year 1 September 2019 to 31 August 2020 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Academies Accounts Direction 2019 to 2020 issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy's income and expenditure.

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO CROSSHALL JUNIOR SCHOOL LIMITED AND THE EDUCATION & SKILLS FUNDING AGENCY (CONTINUED)

Conclusion

In the course of our work, nothing has come to our attention which suggest in all material respects the expenditure disbursed and income received during the year 1 September 2019 to 31 August 2020 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Landon Baker Limited

Reporting Accountant Landau Baker Limited Chartered Accountants Statutory Auditor

Mountcliff House 154 Brent Street London NW4 2DR

Date: 15 December 2020

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 AUGUST 2020

	Note	Unrestricted funds 2020 £	Restricted funds 2020 £	Restricted fixed asset funds 2020 £	Total funds 2020 £	Total funds 2019 £
Income from:						
Donations and capital	3	_	4,156	9,265	13,421	39,608
grants Charitable activities	4	_	1,872,697	-,	1,872,697	1,812,460
Teaching schools	4	_	1,072,007	-		9,220
Other trading activities	5	6,393	236,232	_	242,625	294,931
Investments	6	111	,	-	111	99
IIIvestilients	Ü					
Tatalinaama		6,504	2,113,085	9,265	2,128,854	2,156,318
Total income Expenditure on:						
Raising funds		3,696		-	3,696	5,021
Charitable activities	8	-	2,250,613	100,928	2,351,541	2,307,187
Chantable activities	O		_,,			
P(3,696	2,250,613	100,928	2,355,237	2,312,208
Total expenditure						
Net income/(expenditure)		2,808	(137,528)	(91,663)	(226,383)	(155,890)
Transfers between funds	19	(6,720)		6,720	-	-
Net movement in funds before other recognised						(455,000)
gains/(losses)		(3,912)	(137,528)	(84,943)	(226,383)	(155,890)
Actuarial gains/(losses) on defined benefit pension schemes	25	-	96,000	-	96,000	(541,000)
Net movement in funds		(3,912)	(41,528)	(84,943)	(130,383)	(696,890)

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT) (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

	Note	Unrestricted funds 2020 £	Restricted funds 2020 £	Restricted fixed asset funds 2020 £	Total funds 2020 £	Total funds 2019 £
Reconciliation of funds:						
Total funds brought forward		100,413	(917,144)	5,655,410	4,838,679	5,535,569
Net movement in funds		(3,912)	(41,528)	(84,943)	(130,383)	(696,890)
Total funds carried forward		96,501	(958,672)	5,570,467	4,708,296	4,838,679

The Statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 28 to 52 form part of these financial statements.

CROSSHALL JUNIOR SCHOOL LIMITED

(A company limited by guarantee) REGISTERED NUMBER: 07363875

BALANCE SHEET AS AT 31 AUGUST 2020

			2020		2019
	Note		£		£
Fixed assets					
Tangible assets	14		5,570,467		5,655,410
			5,570,467	-	5,655,410
Current assets					
Stocks	15	639		639	
Debtors	16	24,654		28,901	
Cash at bank and in hand		186,142		113,725	
		211,435	-	143,265	
Creditors: amounts falling due within one year	17	(66,606)		(38,996)	
Net current assets		-	144,829		104,269
Total assets less current liabilities			5,715,296		5,759,679
Net assets excluding pension liability			5,715,296		5,759,679
Defined benefit pension scheme liability	25		(1,007,000)		(921,000)
Total net assets			4,708,296		4,838,679
Funds of the academy					
Restricted funds:					
Fixed asset funds	19	5,570,467		5,655,410	
Restricted income funds	19	48,328		3,856	
Restricted funds excluding pension asset	19	5,618,795	,	5,659,266	
Pension reserve	19	(1,007,000)		(921,000)	
Total restricted funds	19		4,611,795	-	4,738,266
Unrestricted income funds	19		96,501		100,413

CROSSHALL JUNIOR SCHOOL LIMITED

(A company limited by guarantee) REGISTERED NUMBER: 07363875

BALANCE SHEET (CONTINUED) AS AT 31 AUGUST 2020

The financial statements on pages 23 to 52 were approved by the Trustees, and authorised for issue on 15 December 2020 and are signed on their behalf, by:

N Abell

Chair of Trustees

The notes on pages 28 to 52 form part of these financial statements.

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 AUGUST 2020

Cash flows from operating activities	Note	2020 £	2019 £
Net cash provided by operating activities	21	79,137	29,807
Cash flows from investing activities	22	(6,720)	(4,645)
Change in cash and cash equivalents in the year		72,417	25,162
Cash and cash equivalents at the beginning of the year		113,725	88,563
Cash and cash equivalents at the end of the year	23, 24	186,142	113,725

The notes on pages 28 to 52 form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

1. Accounting policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgments and key sources of estimation uncertainty, is set out below.

1.1 Basis of preparation of financial statements

The financial statements of the academy, which is a public benefit entity under FRS 102, have been prepared under the historic cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2019 to 2020 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

1.2 Going concern

The Trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the academy to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the academy has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the academy's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Income

All incoming resources are recognised when the academy has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Legacies

The recognition of income from legacies is dependent on establishing entitlement, the probability of receipt and the ability to estimate with sufficient accuracy the amount receivable. Evidence of entitlement to a legacy exists when the academy has sufficient evidence that a gift has been left to them (through knowledge of the existence of a valid will and the death of the benefactor) and the executor is satisfied that the property in question will not be required to satisfy claims in the estate. Receipt of a legacy must be recognised when it is probable that it will be received and the fair value of the amount receivable, which will generally be the expected cash amount to be distributed to the academy, can be reliably measured.

Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

1.4 Expenditure

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

1. Accounting policies (continued)

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on raising funds

This includes all expenditure incurred by the academy to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Charitable activities

These are costs incurred on the academy's educational operations, including support costs and costs relating to the governance of the academy apportioned to charitable activities.

All resources expended are inclusive of irrecoverable VAT.

1.5 Tangible fixed assets

Assets costing £2,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of financial activities and carried forward in the Balance sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of financial activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of these assets, less their estimated residual value, over their expected useful lives on the following bases:

Freehold property
Furniture and fixtures
Computer equipment

- 2%-5% straight-line basis

20% straight-line basis33% straight-line basis

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of financial activities.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

1. Accounting policies (continued)

1.6 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

1.7 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.8 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.9 Liabilities

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the academy anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

1.10 Financial instruments

The academy only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the academy and their measurement bases are as follows:

Financial assets - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 16. Prepayments are not financial instruments. Amounts due to the academy's wholly owned subsidiary are held at face value less any impairment. Cash at bank is classified as a basic financial instrument and is measured at face value.

Cash at bank is classified as a basic financial instrument and is measured at face value.

Financial liabilities - trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost as detailed in note 17. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument. Amounts due to the academy's wholly owned subsidiary are held at face value less any impairment.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

1. Accounting policies (continued)

1.11 Pensions

Retirement benefits to employees of the academy are provided by the Teachers' Pension Scheme ("TPS") and the Local Government Pension Scheme ("LGPS"). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the academy in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the academy in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each Balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

1.12 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the academy at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Department for Education Group.

Investment income, gains and losses are allocated to the appropriate fund.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

2. Critical accounting estimates and areas of judgment

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The academy trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 25, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2016 has been used by the actuary in valuing the pensions liability at 31 August 2020. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

Income from donations and capital grants

	Restricted funds 2020 £	Restricted fixed asset funds 2020 £	Total funds 2020 £	Total funds 2019 £
Donations Capital Grants	4,156 -	- 9,265	4,156 9,265	12,534 27,074
	4,156	9,265	13,421	39,608
Total 2019	12,534	27,074	39,608	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

4.	Funding	for the	academy's	educational	operations
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	Restricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
DfE/ESFA grants			. = 00 0 / 0
General Annual Grant (GAG)	1,592,392	1,592,392	1,580,219
Other DfE/ESFA Grants	182,658	182,658	118,955
	1,775,050	1,775,050	1,699,174
Other government grants	000000		440.000
Local Authority Grants	97,647	97,647	113,286
	1,872,697	1,872,697	1,812,460
Total 2019	1,812,460	1,812,460	

5. Income from other trading activities

	Unrestricted funds 2020 £	Restricted funds 2020 £	Total funds 2020 £	l otal funds 2019 £
Other Income	6,393	23,037	29,430	33,454
Trips Income	-	98,365	98,365	91,525
Catering Income Lettings Income	-	102,818	102,818	152,320
	-	12,012	12,012	17,632
	6,393	236,232	242,625	294,931
Total 2019	5,514	289,417	294,931	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

6.	Investment income					
				Unrestricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
	Investment Income			111	111	99
	Total 2019			99	99	
7.	Expenditure					
		Staff Costs 2020 £	Premises 2020 £	Other 2020 £	Total 2020 £	Total 2019 £
	Expenditure on raising voluntary income:					
	Direct costs Educational operations:	-	-	3,696	3,696	5,021
	Direct costs	1,522,502	-	153,428	1,675,930	1,663,899
	Allocated support costs	415,120	69,228	191,263	675,611	643,288
		1,937,622	69,228	348,387	2,355,237	2,312,208
	Total 2019	1,849,579	83,485	379,144	2,312,208	

8.	Analysis of expenditure on charitable ac	tivities			
	Summary by fund type				
			Restricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
	Educational operations		2,351,541	2,351,541	2,307,187
	Total 2019		2,307,187	2,307,187	
9.	Analysis of expenditure by activities				
		Activities undertaken directly 2020 £	Support costs 2020 £	Total funds 2020 £	Total funds 2019 £
	Educational operations	1,675,930	675,611	2,351,541	2,307,187 ————
	Total 2019	1,663,899	643,288	2,307,187	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

9. Analysis of expenditure by activities (continued)

Analysis of direct costs

	Educational operations 2020 £	Total funds 2020 £	Total funds 2019 £
Staff costs	1,520,005	1,520,005	1,481,277
Educational supplies	26,875	26,875	26,716
Educational consultancy	90,298	90,298	90,908
Other direct costs	34,677	34,677	45,652
Teaching supply costs	2,497	2,497	17,822
Technology costs	1,578	1,578	1,524
	1,675,930	1,675,930	1,663,899
Total 2019	1,663,899	1,663,899	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

Analysis of expenditure by activities (continued) 9.

Analysis of support costs

	Educational operations 2020 £	Total funds 2020 £	Total funds 2019 £
Pension finance cost	18,000	18,000	9,000
Staff costs	415,120	415,120	350,480
Depreciation	100,928	100,928	113,915
Recruitment and support	3,778	3,778	3,735
Maintenance of premises and equipment	22,003	22,003	28,504
Cleaning	3,765	3,765	3,734
Rent and rates	19,975	19,975	27,202
Energy	14,868	14,868	14,457
Insurance	8,617	8,617	9,588
Security and transport	658	658	1,571
Catering	31,590	31,590	45,510
Other support costs	29,272	29,272	25,309
Governance costs	7,037	7,037	10,283
	675,611	675,611	643,288
Total 2019	643,288	643,288	

Net income/(expenditure) 10.

Net income/(expenditure) for the year includes:

	2020 £	2019 £
Operating lease rentals Depreciation of tangible fixed assets	2,594 100,928	1,568 113,915
Fees paid to auditors for: - audit - other services	4,635 3,050	4,500 3,035

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

11. Staff

a. Staff costs

Staff costs during the year were as follows:

	2020 £	2019 £
Wages and salaries	1,368,183	1,369,018
Social security costs	113,042	126,663
Pension costs	453,900	336,076
	1,935,125	1,831,757
Supply teacher costs	2,497	17,822
	1,937,622	1,849,579

b. Staff numbers

The average number of persons employed by the academy during the year was as follows:

	2020 No.	2019 No.
Teachers Administration and support Management	15 44 7	13 53 7
	66	73

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

11. Staff (continued)

c. Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2020 No.	2019 No.
In the band £70,001 - £80,000	1	1
III the band 270,001 200,000		

d. Key management personnel

The key management personnel of the academy comprise the trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the academy was £479,753 (2019 £218,708).

12. Related Party Transactions- Trustees' remuneration and expenses

One or more Trustees has been paid remuneration or has received other benefits from an employment with the academy. The principal and other staff Trustees only receive remuneration in respect of services they provide undertaking the roles of principal and staff members under their contracts of employment. The value of Trustees' remuneration and other benefits was as follows:

		2020 £	2019 £
Anne Eardley, Headteacher and Accounting	Remuneration	75,000 - 80,000	70,000 - 75,000
Officer	Pension contributions paid	15,000 - 20,000	10,000 - 15,000
Chris Dorey, Teacher Governor	Remuneration	45,000 - 50,000	40,000 - 45,000
	Pension contributions paid	15,000 - 20,000	5,000 - 10,000
Pauline Maskell, Support Staff Governor	Remuneration	15,000 - 20,000	15,000 - 20,000
	Pension contributions paid	0 - 5,000	0 - 5,000

During the year ended 31 August 2020, no Trustee expenses have been incurred (2019 - £NIL).

13. Trustees' and Officers' insurance

In accordance with normal commercial practice, the academy has purchased insurance to protect Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business. The insurance provides cover up to £10,000,000 on any one claim and the cost for the year ended 31 August 2020 was £8,442 (2019 - £9,360). The cost of this insurance is included in the total insurance cost.

14.	Tangible fixed assets				
		Freehold property £	Furniture and equipment £	Computer equipment £	Total £
	Cost or valuation			004.004	0.500.000
	At 1 September 2019	6,005,020	330,769 4,041	231,201 11,944	6,566,990 15,985
	Additions		4,041		
	At 31 August 2020	6,005,020	334,810	243,145	6,582,975
	Depreciation				
	At 1 September 2019	445,072	240,453	226,055	911,580
	Charge for the year	64,059	32,145	4,724	100,928
	At 31 August 2020	509,131	272,598	230,779	1,012,508
	Net book value				
	At 31 August 2020	5,495,889	62,212	12,366	5,570,467
	At 31 August 2019	5,559,948	90,316	5,146	5,655,410
15.	Stocks				
15.	Stocks				
				2020 £	2019 £
	Catering			639	639

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

16.	Debtors		
		2020	2019
		£	£
	Due within one year		
	Trade debtors	2,510	5,031
	Other debtors	4,451	3,451
	Prepayments and accrued income	17,693	20,419
		24,654	28,901
17.	Creditors: Amounts falling due within one year		
		2020	2019
		£	£
	Trade creditors	1	_
	Other taxation and social security	23,927	28,381
	Other creditors	33,401	_
	Accruals and deferred income	9,277	10,615
		66,606	38,996
			0010
		2020 £	2019 £
	Deferred income at 1 September 2019	-	3,360
	Resources deferred during the year	3,972	-
	Amounts released from previous periods	*	(3,360)
		3,972	-
		=======================================	
18.	Financial instruments		
		2020	2019
		£	£
	Financial assets Financial assets measured at fair value through income and expenditure	186,142	113,725
	Financial assets measured at fair value through income and expenditure		
	Financial assets measured at fair value through income and expenditu	re comprise ban	k and

balances.

Statement of fun	Balance at 1					Balance at
·	September 2019	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	31 August 2020 £
Unrestricted funds	~					
General Funds - all funds	100,413	6,504	(3,696)	(6,720)		96,501
Restricted general funds						
GAG	3,856	1,592,392	(1,547,920)	-	-	48,32
Pupil premium	-	76,453	(76,453)	-	-	-
Other ESFA funding	-	85,525	(85,525)	-	-	-
PE & Sports funding		20,680	(20,680)	-	*	
SEN funding	WW.	92,766	(92,766)	-	_	
(LA) Other grants	_	4,881	(4,881)	-	*	
General funds	in the	240,388	(240,388)	1 	-	
Pension reserve	(921,000)		(182,000)	-	96,000	(1,007,00
	(917,144)	2,113,085	(2,250,613)		96,000	(958,6
Restricted fixed asset funds						
Restricted Fixed Asset Funds - all				0 700		E E64 2
funds	5,655,410	-	(100,928)	6,720	-	5,561,2
Devolved Formula Capital	-	9,265	-	-	-	9,2
	5,655,410	9,265	(100,928)	6,720	-	5,570,4
Total Restricted funds	4,738,266	2,122,350	(2,351,541)	6,720	96,000	4,611,7
Total funds	4,838,679	2,128,854	(2,355,237)		96,000	4,708,2

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

19. Statement of funds (continued)

Balance at 1					Balance at
September			Transfers	Gains/	31 August
2019	Income	Expenditure	in/out	(Losses)	2020
2015 f	£	£	£	£	£

The specific purposes for which the funds are to be applied are as follows:

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objectives of the academy at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes.

Restricted general funds are resources for educational purposes.

Under the funding agreement with the Secretary of State, the academy was not subject to a limit on the amount of GAG it could carry forward at 31 August 2020.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

19. Statement of funds (continued)

Comparative information in respect of the preceding year is as follows:

Unrestricted funds	Balance at 1 September 2018 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2019 £
General Funds - all funds	119,821	5,613	(5,021)	(20,000)		100,413
Restricted general funds						
GAG	(62,858)	1,580,219	(1,528,860)	15,355	H	3,856
Pupil premium	-	82,237	(82, 237)	-	-	₩
Other ESFA funding	Ŧ	25,248	(25, 248)	-	-	-
PE & Sports funding	-	20,690	(20,690)	-	= 2	-
SEN funding (LA)	_	110,116	(110,116)	-	-	-
Other grants	=:	3,170	(3, 170)	-		-
General funds		301,951	(301,951)	-	-	-
Pension reserve	(259,000)		(121,000)	-	(541,000)	(921,000)
	(321,858)	2,123,631	(2,193,272)	15,355	(541,000)	(917,144)
Restricted fixed asset funds						
Restricted						
Fixed Asset Funds - all funds	5,737,606	=	(113,915)	4,645	-	5,628,336
Devolved Formula Capital	-	27,074	-	-	-	27,074
	5,737,606	27,074	(113,915)	4,645	-	5,655,410

19.	Statement of fu	unds (continued	1)				
		Balance at 1 September 2018 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2019 £
	Total Restricted funds	5,415,748	2,150,705	(2,307,187)	20,000	(541,000)	4,738,266
	Total funds	5,535,569 ————	2,156,318 ———	(2,312,208)	=	(541,000)	4,838,679
20.	Analysis of ne	t assets betwee	n funds				
	Analysis of ne	et assets betwee	n funds - cur	rent period			
				Unrestricted funds 2020 £	Restricted funds 2020 £	Restricted fixed asset funds 2020 £	Total funds 2020 £
			rges	- 96,501 - -	114,934 (66,606) (1,007,000)	5,570,467 - - -	5,570,467 211,435 (66,606) (1,007,000)
	Total			96,501	(958,672)	5,570,467	4,708,296
	Analysis of n	et assets betwe	en funds - pri	or period			
				Unrestricted funds 2019 £	Restricted funds 2019 £	Restricted fixed asset funds 2019 £	Total funds 2019 £
			arges	- 100,413 - -	- 42,852 (38,996) (921,000)	5,655,410 - - -	5,655,410 143,265 (38,996) (921,000)
	Total			100,413	(917,144)	5,655,410	4,838,679

21.	Reconciliation of net expenditure to net cash flow from operating activ	vities	
		2020 £	2019 £
	Net expenditure for the period (as per Statement of financial activities)	(226,383)	(155,890)
	Adjustments for:		
	Depreciation	100,928	113,915
	Capital grants from DfE and other capital income	(9,265)	(27,074)
	Defined benefit pension scheme cost less contributions payable	164,000	112,000
	Defined benefit pension scheme finance cost	18,000	9,000
	Decrease/(increase) in stocks	-	(358)
	Decrease in debtors	4,247	5,265
	Increase/(decrease) in creditors	27,610	(27,051)
	Net cash provided by operating activities	79,137	29,807
22.	Cash flows from investing activities		
		2020 £	2019 £
	Purchase of tangible fixed assets	(15,985)	(31,719)
	Capital grants from DfE/ESFA	9,265	27,074
	Net cash used in investing activities	(6,720)	(4,645)
23.	Analysis of cash and cash equivalents		
		2020 £	2019 £
	Cash in hand	186,142	113,725
	Total cash and cash equivalents	186,142	113,725

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

24. Analysis of changes in net debt

	At 1 September 2019 £	Cash flows £	At 31 August 2020 £
Cash at bank and in hand	113,725	72,417	186,142
	113,725	72,417	186,142

25. Pension commitments

The academy's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Cambridgeshire Pension Fund. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2016 and of the LGPS 31 August 2020.

There were no outstanding or prepaid contributions at either the beginning or the end of the financial year.

Teachers' Pension Scheme

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies. All teachers have the option to opt-out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary - these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

25. Pension commitments (continued)

The Teachers' Pension Budgeting and Valuation Account

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2016. The valuation report was published by the Department for Education on 5 March 2019. The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 23.68% of pensionable pay (including a 0.08% administration levy)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million, giving a notional past service deficit of £22,000 million
- the SCAPE rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 2.4% above the rate of CPI, assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return including earnings growth is 4.45%.

The next valuation result is due to be implemented from 1 April 2023.

The employer's pension costs paid to TPS in the year amounted to £197,308 (2019 - £124,356).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website (https://www.teacherspensions.co.uk/news/employers/2019/04/teachers-pensions-valuation-report.aspx).

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The academy has accounted for its contributions to the scheme as if it were a defined contribution scheme. The academy has set out above the information available on the scheme.

Local Government Pension Scheme

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2020 was £127,000 (2019 - £98,000), of which employer's contributions totalled £98,000 (2019 - £106,000) and employees' contributions totalled £ 29,000 (2019 - £30,000). The agreed contribution rates for future years are 22 per cent for employers and 5.5 - 5.9 per cent for employees.

As described in note 1.11 the LGPS obligation relates to the employees of the academy, who were the employees transferred as part of the conversion from the maintained school and new employees who were eligible to, and did, join the Scheme in the year. The obligation in respect of employees who transferred on conversion represents their cumulative service at both the predecessor school and the academy at the balance sheet date.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

25. Pension	commitments (continued)		
Principa	l actuarial assumptions		
		2020 %	2019 %
Rate of it	ncrease in salaries	2.7	2.60
	ncrease for pensions in payment/inflation	2.2	2.30
	rate for scheme liabilities	1.7	1.80
The curr The assu	ent mortality assumptions include sufficient allowance for future im umed life expectations on retirement age 65 are:	nprovements in m	ortality rates.
		2020 Years	2019 Years
Retiring	today		
Males		22.0	22.4
Females		24.0	24.4
Retiring	in 20 years		0.4.4
Males		22.7	24.0
Females		= 25.5 	26.3
Share o	f scheme assets		
The aca	demy's share of the assets in the scheme was:		
		2020 £	2019 £
Equities		1,594,600	1,647,750
Bonds		250,580	285,610
Property	,	341,700	241,670
		91,120	21,970
Cash		91,120	21,010

25.	Pension commitments (continued)					
	The amounts recognised in the Statement of financial activities are as follows:	ws:				
	-	2020 £	2019 £			
	Current service cost	(258,000)	(209,000)			
	Past service cost	(4,000)	(9,000)			
	Interest income	40,000	57,000			
	Interest cost	(58,000)	(66,000)			
	Total amount recognised in the Statement of financial activities	(280,000)	(227,000)			
	Changes in the present value of the defined benefit obligations were as foll	ows:				
		2020 £	2019 £			
	At 1 September	3,118,000	2,248,000			
	Current service cost	258,000	209,000			
	Interest cost	58,000	66,000			
	Employee contributions	29,000	30,000			
	Actuarial (gains)/losses	(146,000)	581,000			
	Benefits paid	(36,000)	(25,000			
	Past service costs	4,000	9,000			
	At 31 August	3,285,000	3,118,000			
	Changes in the fair value of the academy's share of scheme assets were as follows:					
		2020 £	2019 £			
	At 1 September	2,197,000	1,989,000			
	Interest income	40,000	57,000			
	Actuarial (losses)/gains	(50,000)	40,000			
	Employer contributions	98,000	106,000			
	Employee contributions	29,000	30,000			
	Benefits paid	(36,000)	(25,000			
	At 31 August	2,278,000	2,197,000			

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

26. Operating lease commitments

At 31 August 2020 the academy had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	2020 £	2019 £
Not later than 1 year Later than 1 year and not later than 5 years	2,594 1,181	2,594 4,475
	3,775	7,069

27. Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

28. Related party transactions

Owing to the nature of the academy and the composition of the Board of Trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trustees have an interest. All transactions involving such organisations are conducted in accordance with the requirements of the Academies Financial Handbook, including notifying the ESFA of all transactions made on or after 1 April 2019 and obtaining their approval where required, and with the academy's financial regulations and normal procurement procedures relating to connected and related party transactions.

No related party transactions took place in the period of account, other than certain trustees' remuneration and expenses already disclosed in note 12.

29.	Teaching school trading account				
		2020 £	2020 £	2019 £	2019 £
	Income				
	Direct income				
	Teaching school	-		9,220	
	Total income				9,220
	Expenditure				
	Surplus from all sources		-		9,220
	Teaching school balances at 1 September 2019		9,220		-
	Teaching school balances at 31 August 2020		9,220	_	9,220
		-			

EASTWOOD PARK ACADEMY TRUST

(A Company Limited by Guarantee) REGISTERED NUMBER: 07700909

BALANCE SHEET (CONTINUED) AS AT 31 AUGUST 2020

The financial statements on pages 21 to 51 were approved by the Trustees, and authorised for issue on 09 December 2020 and are signed on their behalf, by:

Mrs A H Fethi Chair of Trustees Mr N Houchen Accounting Officer

The notes on pages 25 to 51 form part of these financial statements.